OUR VISION FOR THE SITE EXPANSION PROJECT

We are a collaborative community, currently without a shared experience of the working and learning environment.

The proposed expansion project will provide a collaborative and interactive environment that we very much need in order to embark on the next 25 years of our journey, enabling our aspiration to be one of the world’s best business schools.
History of the site

The unique building housing the School is a refurbishment and extension of the old Addenbrooke’s Hospital, first established on this site in 1766. Expansion of the original Georgian building took place in 1824 and 1834, followed by a major reconstruction project in 1866 by Matthew Digby Wyatt. Further extensions to the hospital in 1915 and 1930 added the top floor, and expansion continued until 1961 when the hospital began relocating to a bigger site in the south of the city. It was not until 1984 that the last remaining patients were moved.

The old hospital stood empty for almost a decade, its ‘listed’ status preventing its demolition, until generous benefactions by Sir Paul and Lady Judge in 1991 enabled its conversion by the University of Cambridge into the home of Cambridge Judge Business School, then known as the Judge Institute of Management.

The architect John Outram was appointed to the project and converted the old listed ward blocks and arcades and rebuilt the central block into what is now the Business Information Centre, Common Room, seminar rooms, teaching rooms and the main hall of the School.

He added three new areas:
• The Ark, containing offices for faculty and research staff;
• The Castle, housing the two main lecture theatres;
• The Gallery, an eighty foot high space comprising floating staircases and balconies that encourage collaboration and interaction, as envisioned by Sir Paul Judge.

The project was completed in August 1995, and the School was officially opened by Her Majesty Queen Elizabeth II the following year.

Our vision

Cambridge Judge Business School builds on the University of Cambridge’s vision of contributing to society through education, research and learning at the highest level of excellence.

It is our mission to be a world leading, research-based business school, where rigorous research, informative teaching and interdisciplinary insight deliver exceptional educational programmes and innovations that have a transformative impact on our students and on the world.

We are a collaborative community, currently without a shared experience of the working and learning environment. The proposed expansion project enables us to bring all of our activities under one roof, to provide world-class teaching facilities for our programmes, open plan and individual offices for our faculty, and meeting rooms and enhanced dining facilities for all members of the Cambridge Judge community.

The result will be the exceptional, collaborative and interactive environment that we very much need as we embark on the next 25 years of our journey, enabling our aspiration to be one of the world’s best business schools.

“Cambridge Judge Business School is a collaborative community, but we don’t currently have a shared experience of the working and learning environment.”
Site analysis

Cambridge Judge Business School (CJBS) is located on Trumpington Street in the historic centre of Cambridge. CJBS currently occupies the Grade II listed Old Addenbrooke’s Hospital building, including the much loved 1990s additions by John Outram Associates – the Gallery, the Castle and the Ark – and the curtilage listed Keynes House.

The site is bounded by the key roads of Trumpington Street and Tennis Court Road. These historic roads have strong characteristics which will inform the architecture of any future development. Trumpington Street is characterised by its grand buildings and forecourt spaces, which create a generous sense of scale. The forecourt to the current CJBS building opens onto Trumpington Street and sits opposite the open space of the Fitzwilliam Museum.

Tennis Court Road is much tighter in scale and is largely defined by boundary buildings and a series of listed walls. In places, there are views into and from the grounds of Downing College and the established trees within the grounds form a prominent feature of the road. Whilst parts of the road are attractive and have almost the character of a country lane, immediately behind the CJBS building the service yard and the narrowness of the pavements have a negative impact on the space.

The site contains a series of listed buildings including:

1. Cambridge Judge Business School
   - Grade II listed as the Old Addenbrooke’s Hospital in 1986.
   - Cambridge Judge Business School occupies the former Addenbrooke’s Hospital which was converted for the School’s use with significant alterations and extensions in 1996 by John Outram Associates.

2. The Gallery
   - 1996 addition to the Old Addenbrooke’s Hospital building by John Outram Associates.
   - Contains the main circulation routes for the CJBS building.

3. Keynes House
   - Curtilage listed Grade II.
   - Originally opened in 1932 as the paediatric and private patients’ wing of the hospital.

4. Nightingale and Bridget’s Hostel
   - 1996 addition to the Old Addenbrooke’s Hospital building by John Outram Associates.
   - Contains offices for faculty and research staff alongside teaching spaces. Nightingale Hostel opened in 1895 to provide nurses’ accommodation. Both are currently leased to Anglia Ruskin University as student accommodation.

5. The Castle
   - 1996 addition to the Old Addenbrooke’s Hospital building by John Outram Associates.
   - Contains offices for faculty and research staff alongside teaching spaces.

6. The Ark
   - 1996 addition to the Old Addenbrooke’s Hospital building by John Outram Associates.
   - Contains offices for faculty and research staff alongside the administrative services.
Two key areas have been identified as potential development sites for the CJBS Masterplan. The site currently occupied by Bridget's Hostel and Nightingale Hostel on Tennis Court Road has been selected as Phase 1, while Keynes House and the Forecourt form the site for Phase 2. The existing CJBS building will remain at the heart of the site.

**Phase 1 – Tennis Court Road Building**

The proposed massing to Tennis Court Road consists of a four-storey building that sits within the height constraints of the existing hostel buildings. The overall area of this building is approximately 4,900m².

The proposed works for Phase 1 of the Masterplan include the following:

- The proposed Tennis Court Road Building, including a glazed link to the Ark, and Executive Education foyer connecting to the existing CJBS building.
- Remodelling of the North end of the Ark on the ground, first and second floors.
- The forming of a link bridge to Keynes House from the Second Floor of the existing CJBS building.
- Limited works to the entrance lobby and reception of the existing CJBS building.
- Associated external and landscaping works.

**Phase 2 – Forecourt and Keynes House**

The proposed massing to the Forecourt consists of a single storey below ground development of 1,345m². This space is ideally suited to the larger functions such as lecture theatres that could be arranged around a central sunken courtyard to allow natural light down to this level. The development includes the refurbishment of Keynes House. The overall area provided in the Forecourt and Keynes House is approximately 2,945m².

![Proposed phase 1 site plan](image1)

![Phase 2 model](image2)

![Phase 2 axonometric showing the layered spaces to the Forecourt and Keynes House](image3)

![Masterplan diagram](image4)
The proposed building contains additional teaching, office, breakout and dining spaces for both Executive Education and CJBS. The building has clarity in its organisation and layout.

**Ground Floor**
The ground floor houses the main teaching spaces to take advantage of the generous floor to ceiling heights. The new reception and foyer space for Executive Education are located adjacent to the existing CJBS reception, acting as a continuation of the Gallery space.

**Third Floor**
The third floor is predominately open plan office space with a number of cellular offices and meeting rooms.

**Second Floor**
The second floor is connected to the existing CJBS building via a glazed connection to the Ark and an external courtyard. Additional Executive Education teaching spaces are located on the second floor with adjacent informal breakout spaces. A 160 person dining facility is also located on this floor. The dining space is envisaged as a focal point for interaction between the users of the building and will complement the existing Common Room.

**Fourth Floor**
The fourth floor is set back from the Tennis Court Road elevation, to reduce its massing, and contains cellular offices and meeting rooms.

**Section through proposed and existing CJBS**
Phase 1 proposal – external

The new building is conceived as an extension to the original nineteenth century Addenbrooke’s Hospital Building. The intention is to create a unified character to the site by drawing on the character and materiality of the original building. The strong and regular rhythm of brick piers and buttresses has informed the structural and façade rhythm of the proposed building. The tonal qualities of the existing cream coloured brickwork and warm stone detailing also inform the masonry character of the proposed building.

A relationship with the materials of the historic Addenbrooke’s building and the surrounding Conservation Area will be achieved partly through careful selection of materials which respond to the context. The current concepts are based on creating a building with a masonry character, with a depth to the façade. We are currently investigating the use of cream coloured brickwork with a number of framed detailing options including pre cast concrete, reconstituted stone and terracotta.

The proposed building height and massing has been informed by the adjacent buildings. The height of the base plinth is set by the floor to soffit height of the existing CIBS building and also aligns with the distinctive base of the Castle building. The parapet height of the third floor is informed by the adjacent King’s Hostel, with the fourth floor set back away from Tennis Court Road to reduce its visual impact.