

Credit and environmental risk: is there a link?

Event with no name, J.P. Morgan

Daniel Ingram, Manager, BT Pension Scheme

London, March 19th

BT Pension Scheme



Introduction to BT Pension Scheme

Our Trustees have fiduciary responsibilities to consider long-term factors, including Environmental risk, to help maximise the long-term risk adjusted returns required to meet the Scheme's liabilities

- Largest corporate DB pension scheme in the UK at £36bn
- BT plc has business focus on sustainability
- 100% of investment management is external
- UN-PRI founder member
- Long-term, universal asset owner committed to active stewardship

For more background information please visit www.btps.co.uk



Why do pension schemes value the environment?

Economic and social cost

- In 2008 global environmental damage caused by human activity: \$6.6 trillion (11% of global GDP)*
- Of which top 3000 companies contributed over \$2 trillion...
 - ... representing nearly 7% of combined revenues...
 - ... and around 1/3 of combined profits
- 2050 estimated damage: almost \$30 trillion (18% projected GDP)

Impacts on corporate earnings and business models

- Puma looked at environmental impacts across the supply chain: water use, GHGs, land use, other air pollution and waste across the supply chain
- The total cost: €145 million** ... on €202 million earnings ... or 72% of profits

EUR million	Water use	GHGs	Land use	Other air pollution	Waste	TOTAL	% of total
	33%	33%	25%	7%	2%	100%	
TOTAL	47	47	37	11	3	145	100%



Unmanaged environmental risk will have a negative impact on our portfolio in long-term

- Understanding of environmental risk historically focussed on public equities
- As corporate bond holders we are mainly concerned about downside risk from:
 1. credit spread risk, i.e. risk associated with the company's ability to pay their debt
 2. default risk (recovery values)
- Bauer and Hann study found
 1. environmental concerns are associated with a higher cost of debt financing and lower credit ratings
 2. proactive environmental practices are associated with lower cost of debt



Our portfolio is sensitive to some climate scenarios

Scenario	Description	Carbon cost in 2030	Technology	Global fixed income	Emerging market debt	Investment grade credit
Regional Divergence (Most likely)	Each country/region develops their own rules and regulations, greatly increasing compliance costs for companies and reducing liquidity	\$110/tCO ₂ e in key economies	Dispersed investment in low-carbon technology; leaders: China, EU	Yellow	Yellow	Yellow
Delayed Action (2nd most likely)	Little change in emissions practices until 2020, when countries rush to meet 2030 targets	\$15/tCO ₂ e through 2020, then quickly climbs to \$220/tCO ₂ e	Low investment until 2020	Yellow	Red	Red
Stern Action (significantly less likely than delayed action)	National and regional ETS' combine to form global trading scheme; Carbon prices and regulations increase gradually	\$110/tCO ₂ e globally	High investment in low carbon technology	Yellow	Green	Green
Climate Breakdown (least likely)	No further action is taken regarding carbon markets	\$15/tCO ₂ e in EU and wherever there is an ETS	Increased risk for investment in low carbon technology	Yellow	Red	Yellow



What can we do to manage environmental risk in our credit portfolio?

1. Encourage our investment managers to systematically integrate environmental factors into their investment processes

- Due diligence questionnaire
- Mandates
- Reporting
- Monitoring

2. Engage issuers on their environmental performance – early days



Integrate environmental factors into investment process

Case study 1

- A major oil and commodity trader issued €400mm bond in March at attractive levels.
- Despite obvious value, manager passed on the deal due to lack of comfort with environmental record.
- Bonds issued at par, now trade in 90/92 context with poor liquidity



Case study 2*

- 30 year US municipal bonds
- Unpriced water supply risks

*See Ceres, 2010



Engage issuers on their environmental performance

- Where issuer is listed, we should engage on equity and bond holdings together
- Need to manage conflicts e.g. distressed voting although problem mostly at agent level
- Transparency/registry of debt holders- ABI etc
- Rating agencies are key
- Market best practice is currently being developed e.g. UN PRI working group on bonds

