AGENDA

I Supply chain risk management perspectives 14:00-15:00

II Briefings on supply chain topics

15:00-16:00

■ Andrew Bradley Head of Group Risk Services, Group Risk Service / Nestec Ltd

■ Olivier Hautefeuille CEO, SCOR UK, Chief Underwriting Officer, SCOR Global P&C

■ **Dr Martin Christopher** Professor of Marketing and Logistics, Cranfield School of Management, Cranfield University

16:00-16:30 Coffee break

III Discussion: Bridging the gap 16:30-17:15

IV Recommendations for research agenda 17:15-18:00

19:00 Pre-dinner Drinks, The Green Room, Gonville & Caius College

19:30 Dinner, The Fellows' Dining Room, Gonville & Caius College



I Supply chain risk management perspectives 14:00-15:00

This session will cover delegate's research priorities

2 minutes:

- Name, Title/Function, Organisation
- Your research priorities



Delegates' research agenda priorities

HIGH

No. Delegates

Framework / taxonomy / characterisation of SC risks

- Aggregation / CBI product design / pricing
- Tools for SC risk management
- Data for SCs
- Systemic approaches to uncertainty in SCs
- Sectoral or Macro view of SCs
- Local context and complexity
- Mechanism to pay claims
- Financing externality of SC Resilience



Low

Judge Business School

Top 4 priorities

[11] Framework / taxonomy / characterisation of SC risks

- Risks: Hidden risks, Tail risk, Risk attitudes, Metrics for resilience
- Threats: Manmade perils, Technology, Cyber, Reputation, IP, by Sector or Region, Industry standards for 1-in-200 threat scenarios

[11] Aggregation / CBI product design / pricing

- Accum, "Agg max receiver's disruption effect", Measures of indemnity loss
- Beyond FLEXA [fire, lightning, explosion, aircraft]: Wet perils by geography
- Non-damage triggered (parametric) bonds
- Eg, price cover for % of SC contract price?

[9] Tools for SC risk management

- Quantification: Mapping, Monitoring, Warning
- Risk reduction, Enterprise Risk Management
- Matching tools to threats: Good and bad solutions, Contracts, Partnerships
- Informal mechanisms for collaboration b/n tiers
- Value Chain v Supply Chain

[7] Data

- Historical BI incidents, interruptions to chemical and commodity supply
- Invisible tiers, simple data for 1st order risk



Next 5 priorities

- [7] Systemic approaches to uncertainty
 - Correlation, Inter-industry links, Emergent behaviour
 - Infrastructure
- [6] Sectoral or Macro view
 - Supply clusters, Countries or Regions, Developing Economies
- [4] Local context and complexity
 - Local compliance, legal systems
- [3] Mechanism to pay claims
 - CBI as extension of BI, Loss adjusting
- [2] Financing externality of SC Resilience
 - Financial structures to capture value of SC risk reduction
 - Role of Insurance industry



- Andrew Bradley
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- A. Framework / taxonomy / characterisation of SC risks LT2 bottom
 - Coordinator Nick Wildgoose, Zurich Financial Services
- B. Aggregation / CBI product design / pricing LT2 top
 - Coordinator Markus Mende, Aon Risk Solutions
- C. Tools for SC risk management W4.03
 - Coordinator Michel Abbink, PwC
- D. Data for SCs and systems W4.04
 - Coordinator Dr Dougal Goodman, The Foundation for Science and Technology
- Task 1. Idealised wish list to improve SC risk management
- Task 2. Top 3 recommendations for a 3 year research agenda



IV Recommendations for research agenda 17:15-18:00

