

Modelling Liability Accumulation Using Scenarios

Cambridge Scenario Workshop, 6. September 2017, Salomon Billeter, Swiss Re

Casualty and multiline business subject to diverse and changing drivers of relevant risk accumulation: scenarios to systematically capture, quantify, and standardize the obvious and the inconceivable alike





Liability cat will meet Nat cat



With forward-looking modelling we will:

- Quantify risk accumulation of liability books "bottom-up"
- Provide a portfolio steering tool for Casualty like in Nat cat
- Contribute to the creation of a sustainable Casualty cat market







Casualty Accumulation Risk

Diversity of Concerns



Classic Clash

A variety of claims that follow a sudden event or occurrence, such as general liability, employer's liability and professional indemnity claims arising from a building collapse.

> Deepwater Horizon Buncefield Piper Alpha



Serial Aggregation

A defect in the design or manufacture of a product that triggers multiple losses which are all linked to the initial defect.

Thalidomide PIP breast implants



Business Disaster

Multiple losses occurring as a result of a single failure or the disclosure of incorrect/misleading advice/information.

Enron Volkswagen



Systemic Failure

A repeatable process/procedure or industry/business practice resulting in a series of losses.

PPI mis-selling Pensions mis-selling Abuse



Casualty Accumulation – a Threat for (Re-)Insurance

Diversity of Impacts



Threat	Impact on
Large reserve increase	Capital, Rating, Profit
Continuous reserve increases	Rating, Capital, Long-term earnings, Reputation, Profit
Large immediate payment	Liquidity
Headline loss, loss after which no hard market follows	Rating, Reputation



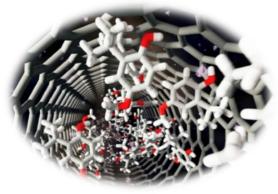
Latent Liability Catastrophe Risk

... are we really covering everything ...

Pharma



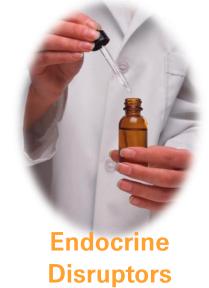
Nanomaterials



Food Overconsumption



Materials



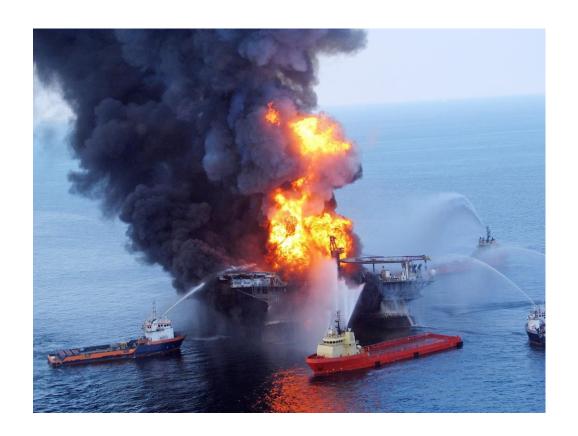


Professional Lines

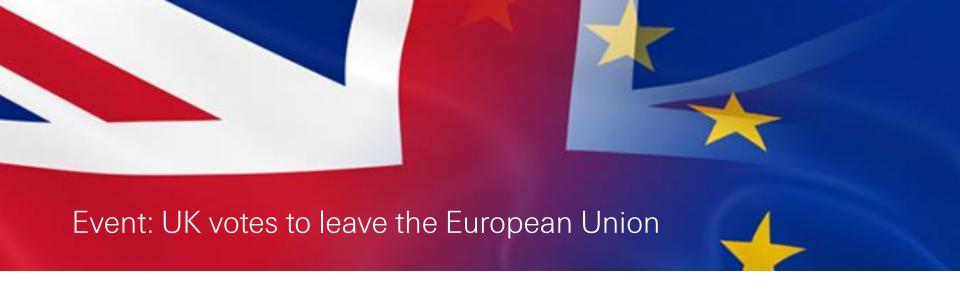


Latent Liability Catastrophe Risk

... are we really covering everything ...







The "Brexit" has potentially an impact in the following areas

Regulatory environment

Legal environment

Redistribution of activities

Yield curves

Exchange rates

Consumer price index

Medical costs

Wages

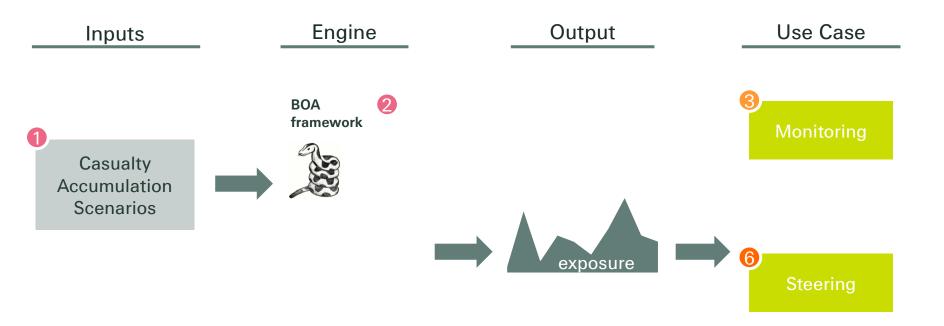
etc.

The impact for most of the changes can be modelled using LRD



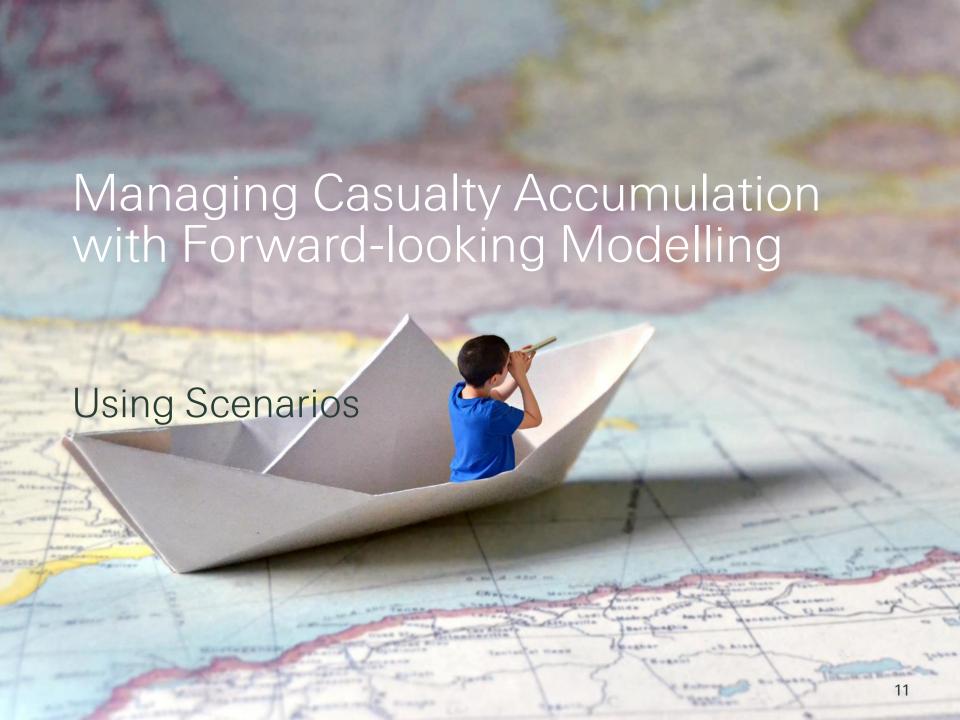
A Framework to Estimate Casualty Accumulation

A good starting point and reference for comparison





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A Refined Framework to Calculate Casualty Accumulation

From an estimation to an exposure-based calculation of Accumulation

Use Case Engine Output Inputs Casualty Accumulation Scenario → Interoperability **Understanding** exposure **Improved Exposure Information** Rational pricing → Standardisation

Why do we Need Forward-Looking Models?

Risk of Change and Lack of Data



Risk of Change

- Anticipate impact of changes adequately and consistently
- Enter **new markets** and **segments**
- Understand sensitivity of losses to key factors to better manage our portfolios

Liability accumulation

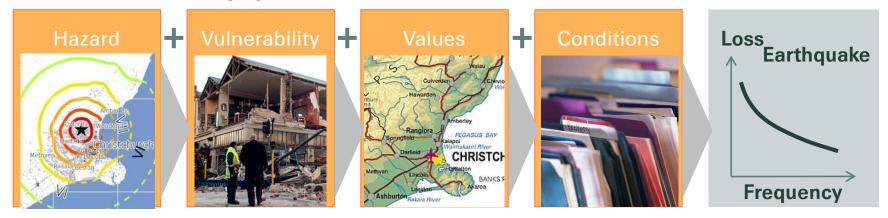
Identify liability catastrophes (L-cat) early on in order to understand impact on market, clients' and own portfolios, to manage risk accumulation and to steer risk appetite

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Modelling Loss Events

Casualty vs. Nat Cat

Cat event = laws of physics

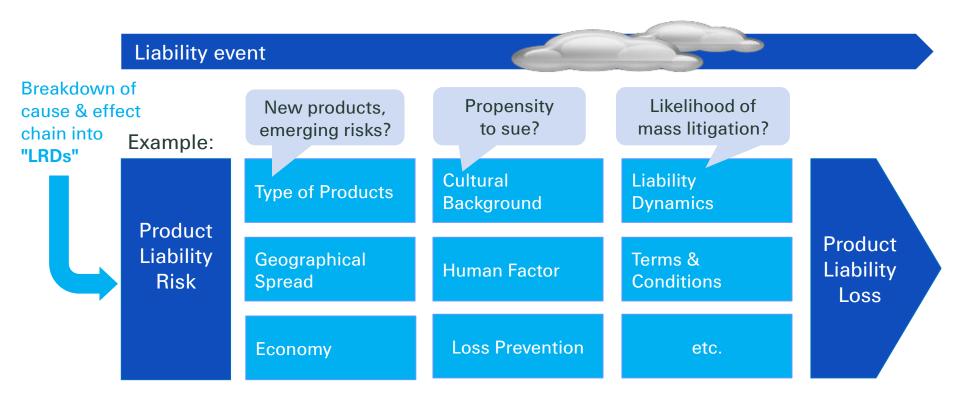


Liability event = rules of life



Quantifying Tomorrow's Loss Potential by

Assessing Changes in Today's Risk Landscape



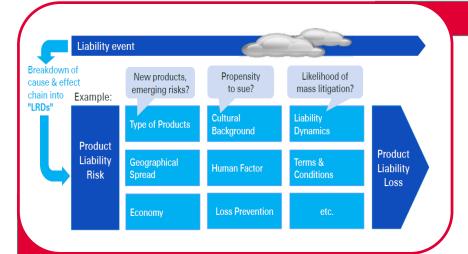
Swiss Re Liability Risk Drivers™ (LRD)

US Patent Granted 2014



Liability Risk Drivers for

Casualty Idiosyncratic Risk and Catastrophe Modelling



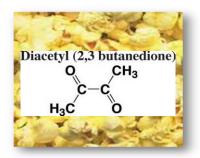
Liability cat events

Limited Liability Catastrophes (LLC)



"Classic Clash"

Unlimited Liability Catastrophes (ULC)



"Serial aggregation"
"Latency of effect"

"Interconnectedness of companies and industries"

External events"Across-the-board impact"







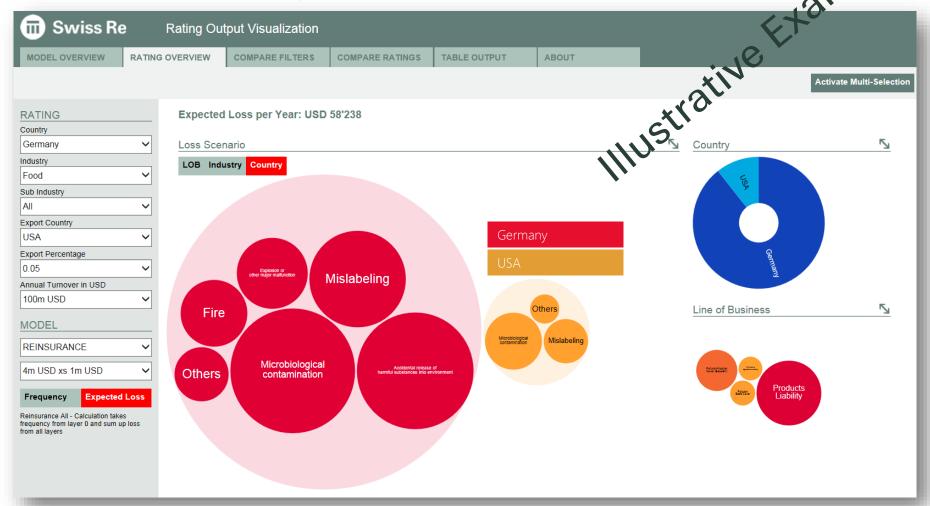
LRD – a common framework based on scenarios and risk factors

Liability cat

events

Liability Risk Drivers Model

Expected Loss through contribution by Loss Scenarios



LRD is used by Swiss Re underwriting to cost Liability business

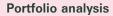


Swiss Re LRD L-Cat-Based Capabilities for

Swiss Re and its Strategic Clients

Examples







Scenario deep-dive



Strategy & benchmarking

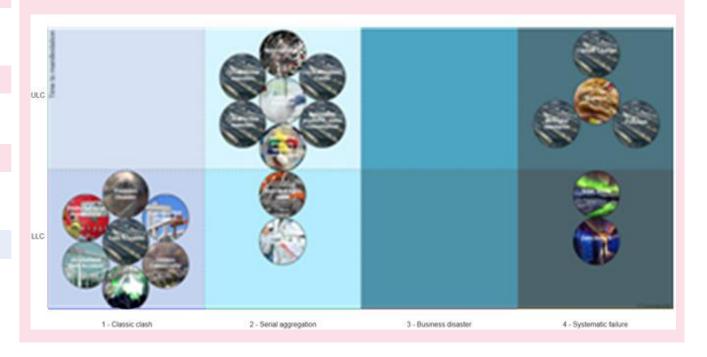


Risk mitigation



L-Cat scenario landscape visualisation

- Share the scenario landscape in LRD L-Cat
- · Enhance understanding of scenarios impacting the balance sheet
- Check out prototype: http://staging-lcat.appcloud-dev.swissre.com/#
- Work-in-progress: scenario description and historic loss examples







... never just say "scenario" ...

Types of Scenario

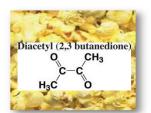
Scenarios in Swiss Re Liability Risk Drivers™

- Categorizing and estimating risk accumulation
 - Accumulation scenarios
- Modelling of loss processes \rightarrow events
 - Loss scenarios
 - Unknown small loss
 - Known loss
 - Unknown large loss
 - Catastrophic loss scenarios
 - Limited catastrophe
 - Unlimited catastrophe









- Modelling of processes external to the loss → trends, sudden changes
 - Economic scenarios
 - Biometric scenarios
 - Legal, judicial, societal scenarios









Scenario Development

Practical Considerations

- How to proceed?
- What is the stage?
- Why is the scenario there?
- Bottom-up or top-down?
- Which granularity is right?
- Are available exposure data not specific and comprehensive enough?
- Is it only about "quantification"?
- Imagination, experts, or data?



Conclusions

- Diversity of drivers of risk
 - → one size does not fit all (one name neither)
- Purposes of scenarios
 - → aggregate / decompose risk landscape
- Not one set for all needs
 - → definition, interoperability, data standard





Casualty risk versus Nat Cat



