



Risk Culture: Challenging Individual Agency
Risk Summit 2016

*Anti-Risk Management:
Studies of Culture, Trust and Moral
Climate in Prisons*

Professor Alison Liebling,
Cambridge University

Onora O'Neill (2009): Trusting intelligently?

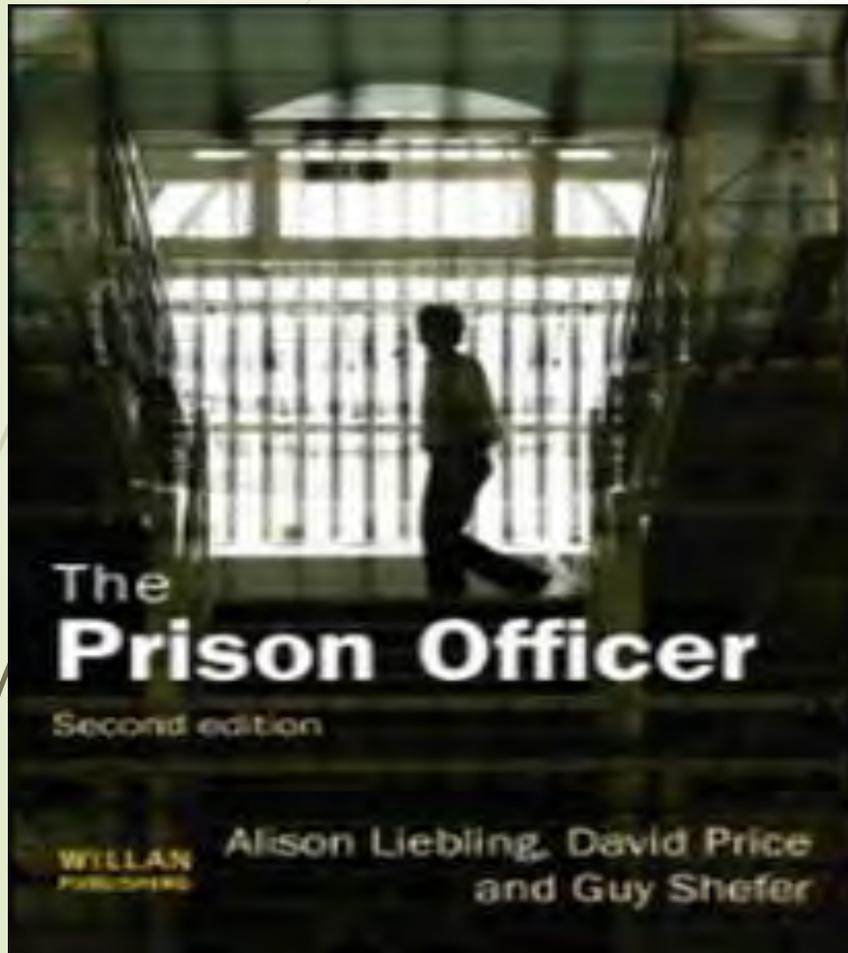
The central problem in thinking about trust is that it can be misplaced: the trustworthy may be mistrusted, and the untrustworthy may be trusted. Both sorts of mismatch lead to practical anxiety as well as intellectual complexity. When we refuse to trust the trustworthy we incur needless worry and cost in trying to check them out and hold them to account, while those who find their trustworthiness wrongly questioned may feel undermined, even insulted — and ultimately less inclined to be trustworthy ...the central practical aim in placing and refusing trust is to do so well, that is to *align the placing of trust with trustworthiness*. The central practical question is how we can *place trust intelligently*, despite the inevitable incompleteness of evidence (O'Neill, O. *Perverting Trust*, Ashby Lecture, May 15th 2009: 1).



Political charge

- My time in prison has made me angry.
- The prison authorities are guiltier than I am for wrongdoing.
- I feel more like fighting back in this prison.
- I dislike this prison's treatment of people like me.
- I feel shame for what I have done to get here.
- The level of suspicion in this prison is too high.
- I have become more tolerant of (other) faith groups in this prison.
- The problems we are facing in this prison need action now.
- I have seen things happen to other prisoners in here that are simply wrong.
- I accept that there is a reason for me being here

The Prison Officer and 'Whitemoor 1'





Ministry of
JUSTICE
National Offender
Management Service

**An exploration of
staff – prisoner relationships at
HMP Whitemoor: 12 Years On**

Revised Final Report

Alison Lieblich, Helen Arnold and Christina Straub

**Cambridge Institute of Criminology
Prisons Research Centre
November 2011**

https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/217381/staff-prisoner-relations-whitemoor.pdf

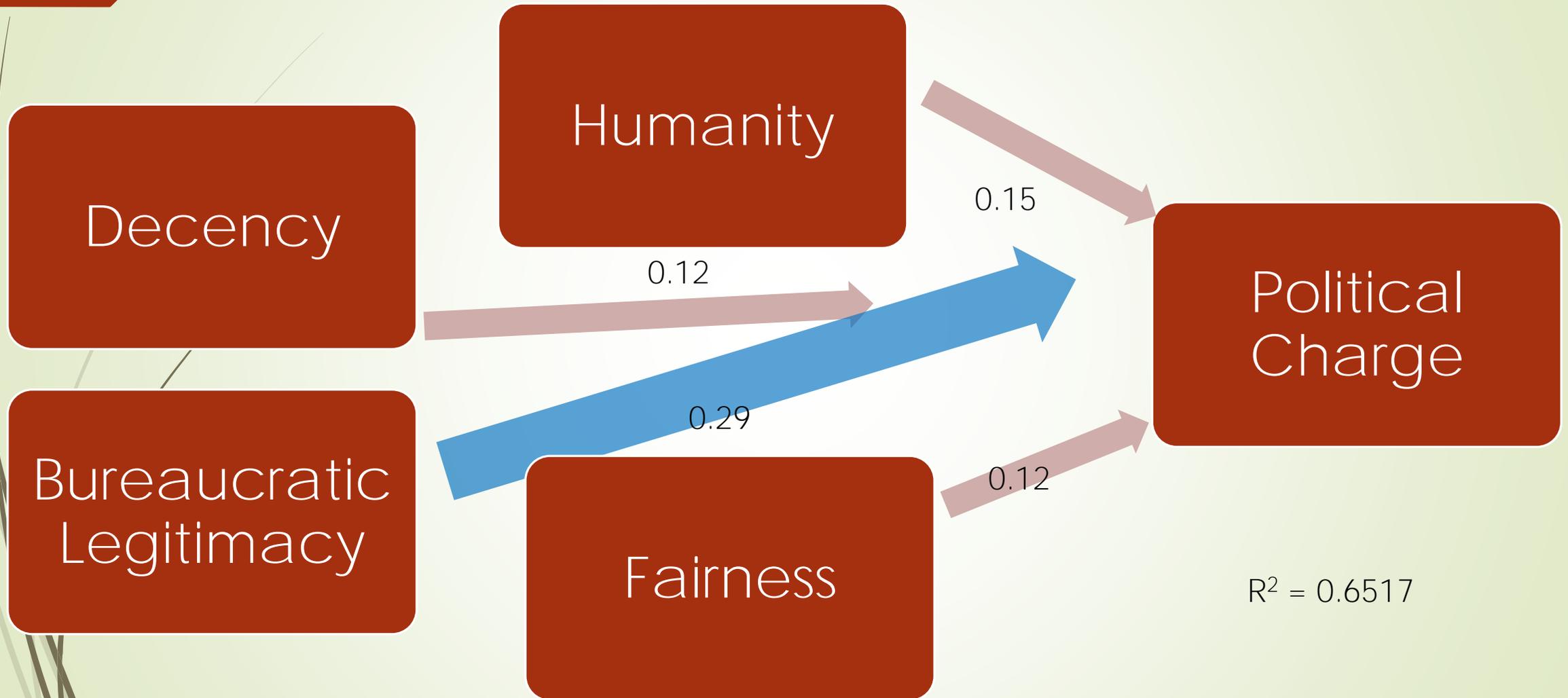
Transforming Social Science (ESRC)

July 2013 - May 2015

Locating trust in a climate of fear: religion, moral status, prisoner leadership, and risk in maximum security prisons

Alison Liebling, Ruth Armstrong,
Ryan Williams, Richard Bramwell

Explaining the Variance in Political Charge



Intelligent Trust

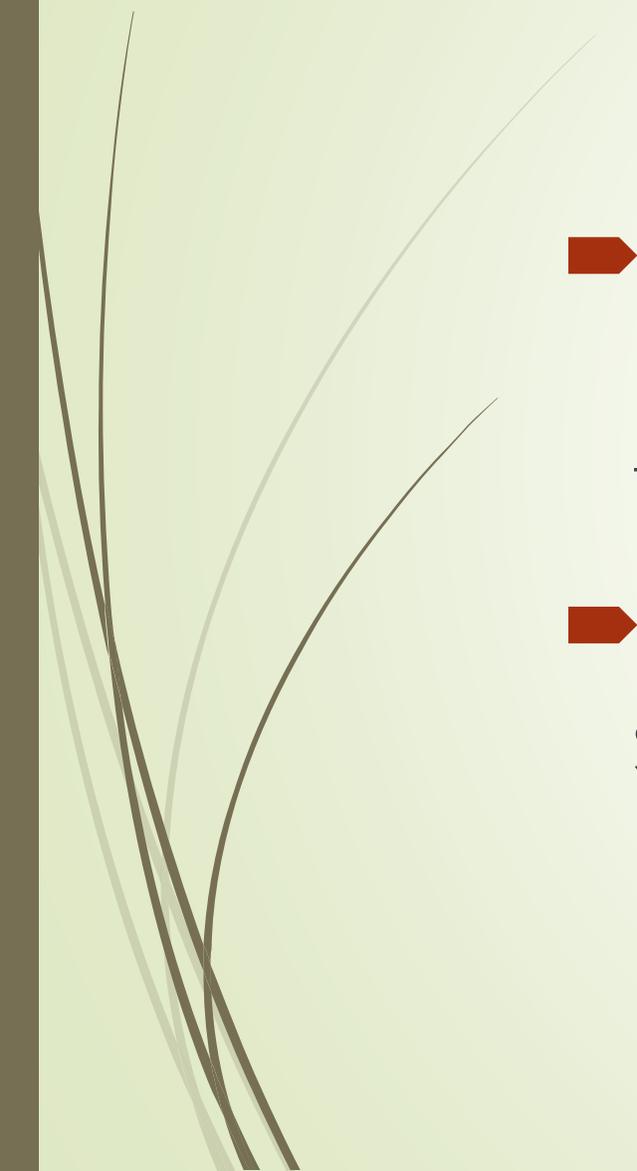
Item	Full Sutton 2014 Mean	Long Lartin 2014 Mean	Frankland 2014 Mean
The right people are trusted for the right reasons in this prison.	2.79	2.76	2.91
I feel recognized as the person I am in this prison.	2.58	2.80	3.02
I have opportunities to show I am trustworthy in this prison.	2.70	2.98	3.19
This prison is good at placing trust in prisoners.	2.21	2.29	2.49
I feel I am trusted quite a lot in this prison.		2.68	
Dimension mean	2.57	2.71	2.91
α =	.74	.83	.78

Political charge

	Full Sutton 2014 Mean	Long Lartin 2014 Mean	Frankland 2014 Mean
All	2.61	2.72	2.95
White	2.70	2.67	3.00
BME	2.46	2.74	2.67
Muslim	2.49	2.52	2.63
Threshold/Tipping point?	2.50	2.50	2.50
	N= 167	N=174	N=165



Key message

- *Empirical differences in levels of trust in prison have major consequences for life in those prisons.*
 - Trust is not as hard to grow it as we seem to think.
- 

Thank you. Further reading..

Liebling, A (2015) 'Appreciative inquiry, generative theory, and the 'failed state' prison', in J. Miller and W. Palacios, (eds) *Advances in Criminological Theory*.

Liebling, A (2013) 'Legitimacy under pressure' in high security prisons, in J Tankebe and A Liebling (eds) *Legitimacy and Criminal Justice: An International Exploration* Oxford: Oxford University Press, pp.206-226

Liebling, A., Arnold, H., and Straub, C. (2015) "'Prisons Research Beyond the Conventional: Dialogue, 'Creating Miracles' and Staying Sane in a maximum security prison'", Drake, D., Earle, R., & Sloan, J. (eds) *International Handbook of Prison Ethnography*, Palgrave

Liebling, A (2015) A new 'ecology of cruelty'? The changing shape of maximum security custody in England and Wales, in K. Reiter and A. Koenig (eds) *Extreme Punishment*, Palgrave.

Liebling, A. (2014) 'Moral and Philosophical Problems of Long-Term Imprisonment', *Studies in Christian Ethics*, vol. 27 no. 3 258-269

Liebling, A and Arnold, H (2012) 'Social relationships between prisoners in a maximum security prison: violence, faith, and the declining nature of trust', *Journal of Criminal Justice* 40(5): 413-424.

Liebling, A., Arnold, H and Straub, C (2012) *An Exploration of Staff-Prisoner Relationships at HMP Whitemoor: Twelve Years On*, London: National Offender Management Service.