

# Launch of the 2022 Cambridge – McKinsey Risk Prize

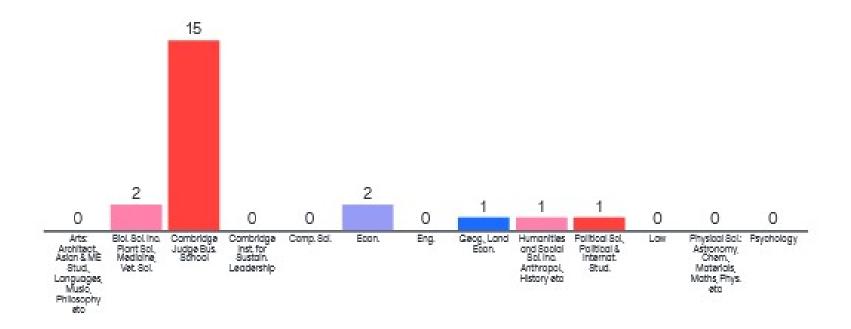
Professor Daniel Ralph

University of Cambridge, Centre for Risk Studies



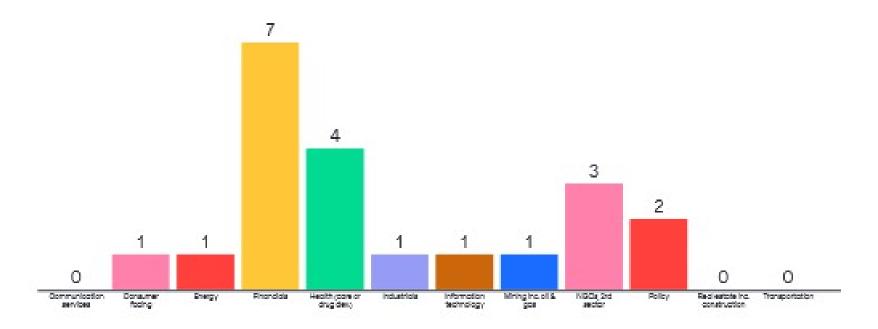
■ Introductions Audience introductions – Menti Polls on your phone Introduction to the Centre for Risk Studies □ Overview of the Cambridge-McKinsey Risk Prize Q & A □ Next steps

# My degree is in the school / department / institution of:





# Following my degree, the subject area (or sector) that I plan to work in is:



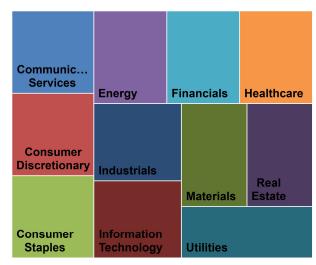


## Cambridge Centre for Risk Studies University of Cambridge Judge Business School

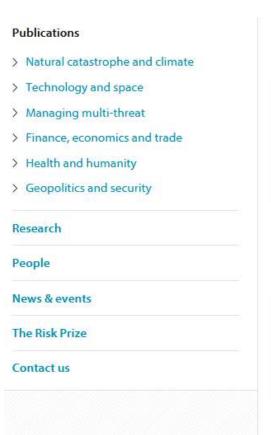
- An academic centre for research in systemic and emerging risk in business, the economy, and society
- Cambridge Centre for Risk Studies works directly with companies - our 'Resilience Partners'
  - Goal is business impact from research collaboration
- Numerous resources related to risk and opportunity management
  - The Cambridge Risk Framework provides an disciplined method for benchmarking risks and guiding risk management
  - Cambridge Taxonomy of Business Risks
  - Science in Scenarios<sup>™</sup> platform for risk quantification







## Cambridge Collateral for Business Risk Management







nload

### **Cambridge Taxonomy of Business Risks**



#### **Financial**

- **Economic Outlook** Recession
- Stagnation
- Contraction
- Credit Crisis
- Steady Growth
- Expansion
- Acceleration
- Peak



#### **Economic Variables**

- Commodity Price Fluctuation
- Inflation
- Interest Rates



#### **Market Crisis**

- Asset Bubble
- Bank Run
- Sovereign Debt Crisis
- Flash Crash
- Fraudulent Market Manipulation
- Cryptocurrency Failure
- Reserve Currency Shift



- Tariff Dispute
- Cartel Manipulates Market
- Organised Crime



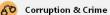
- Company Outlook
- Hostile Takeover Credit Rating Downgrade
- Investor Negative Outlook



- Competition Disruptive Competitor
- Aggressive Competitor
- Fraudulent Competitor
- Intellectual Property Theft
- - Counterparty
  - Supplier Failure
  - Customer Failure
  - Government Failure
  - Creditor Failure

#### **Geopolitical**

- **Business Environment** (Country Risk)
- Talent Availability
- Industrial Action
- Minimum Wage Hike
- Sanctions
- Territorial Disputes
- Logistics Restrictions



- Corruption Deterioration
- Crime Wave/Piracy Increase



#### Government Business Policy

- **Emerging Regulation** 
  - Corporation Tax Rate Hike
- Diverted Profits Tax
- Nationalisation
- Confiscation of Assets
- Privatisation
- License Revocation

#### Change in Government

- Nationalism/Protectionism
- Left-Wing Radicalism
- Right-Wing Radicalism
- Populism
- Environmentalism



- Social Unrest
- Terrorism
- Subnational Conflict & Civil War
- Coup d'État



#### Interstate Conflict

- Conventional Military War
- Asymmetric War
- Nuclear War
- Cold War



#### Disruptive Technology

**Technology** 

- E-Commerce
- Gig Economy
- Artificial Intelligence
- 5G Technology
- Blockchain
- Robotics & Automation
- Augmented/Virtual Reality
- Cryptocurrency
- Autonomous Vehicles
- Drones
- Medical Advances



#### Cyber

- Data Exfiltration
- Contagious Malware
- Cloud Outage
- Financial Theft
- Distributed Denial of Service
- Internet of Things
- Industrial Control Systems
- Internet Failure



#### **Critical Infrastructure**

- Power
  - Transport
- Telecom munications
- Satellite Systems
- Water & Waste
- Fuel
- Gas

#### Industrial Accident

- - Fire Explosion
  - Pollution
  - Structural Failure
  - Nuclear



#### **Extreme Weather**

- Flood
- Tropical Windstorm
- Temperate Windstorm

**Environmental** 

- Drought
- Freeze
- Heatwave
- Wildfire



- Earthquake
- Volcanic Eruption
- Tsunami



#### Space

- Solar Storm
- Astronomical Impact Event



#### Climate Change

- Physical
- Liability
- Transition
- Increase in Extreme Weather
- Sea Level Rise
- Ocean Acidification
- Lower Carbon Economy

#### **Environmental Degradation**

- Waste & Pollution
- Biodiversity Loss
- Ecosystem Collapse
- Deforestation Soil Degradation



#### **Natural Resource Deficiency**

- Biogeochemicals
- Raw Materials



#### Fossil Fuels



#### Food Security

- Animal Epidemic
- Plant Epidemic Famine



#### Socioeconomic Trends

- Ageing Population
- Gender Imbalance
- Wealth Inequality
- Poor Educational Standards Migration



- Failure To Attract Talent
- Gender & Diversity Labour Disputes & Strikes
- Loss of Key Personnel



- Fake News
- Negative Media Coverage Key Influencer Disruption
- Negative Customer Experience
  - Sustainable Living Consumer Activism
  - Sustainable Purchasing Supply Chain Provenance



#### Diet

- **Health Trends**
- Obesity
- Longevity
- Antimicrobial Resistance
- Medical Breakthroughs Healthcare

#### Social Care

- Infectious Disease
- Influenza Pandemics Coronavirus-like Epidemics
- Viral Hemorrhagic Fevers Preventable Disease Outbreaks Unknown Emergent Diseases



#### Non-Compliance

Emerging Regulation

Governance

- Internal Corruption & Fraud
- Nealigence Revised Accounting Standards
- Occupational Health & Safety
- Litigation
- Private Lawsuit Mass Tort Class Action



- Divestitures
- Joint Ventures Mergers & Acquisitions Restructuring



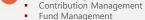
- **Management Performance**
- Executive Mismanagement Ineffective Board
- Management Execution Failure

**Pension Management** 

**Products & Services** 

- **Business Model Deficiencies**
- Technology





 Product Defect/Failure Innovation (R&D) Failure

**Risk Studies** 

Centre for



**Judge Business School** 

## **Cambridge Centre for Risk Studies at COP26**

## Centre for **Risk Studies**



## **GREEN ZONE EXHIBITORS**







## Cambridge-McKinsey Risk Prize

- The Centre for Risk Studies with McKinsey & Co annually awards a prize for the best submission on risk management by a postgraduate student at the University of Cambridge
  - Finalist and two honourable mentions awarded
- The winner will be awarded a prize of £3000 at the Centre's annual Risk Summit, 21-22 June 2022, to be held at CJBS
- To apply, submit a short essay on risk management
  - Submission in late March or early April 2022, date to be announced
  - 10 pages or less, see Apply link (to follow)





## www.jbs.cam.ac.uk/faculty-research/centres/risk/the-risk-prize/





## The Cambridge-McKinsey Risk Prize

The Centre for Risk Studies, in conjunction with McKinsey & Company, runs an annual competition awarding a prize for the best submission on risk management.

The prize is open to all postgraduate students at the University of Cambridge who are enrolled in their course on the submission date of the Risk Prize. Essays must be sole authored, ie by the entrant. Entrants may submit essays for the Risk Prize which draw on their course projects or other research, sole authored or collaborative, and should reference such work accordingly.

The winner is awarded a prize of £3,000 at the Centre for Risk Studies' annual conference in June.

## Main advice in selecting a topic

- 1. Write about a topic that you have
- EITHER Experienced at first hand
- OR Studied in depth
- 2. Write your essay as a report to a specific kind of senior manager, someone with a **role** title **in an organisation** that you can imagine

## See Getting Started link for more tips

https://www.jbs.cam.ac.uk/faculty-research/centres/risk/the-risk-prize/getting-started-on-your-risk-essay/



Mentimeter

## Please use Menti poll www.menti.com

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## Key Words for my potential topic for the 2021 Cambridge McKinsey Risk Prize:

Reputational and regulatory risk tax risk Bitcoin Health inequalities Impact of Covid on the education sector Climate change Humanitarian emergency interventions Biometrics in schools Distressed assets Political risk on emerging markets: the case climate change space landscape of Latin America Capital adequacy post financial crisis Specialty risk, insurance company risk management Geopolitics Risks related to illegal gold and 3T trade in Africa with the increase of green energy Loss of Skilled Personnel Value-at-risk and expected shortfall technology building materials.

## **Questions? Raise hand or type to Zoom Chat**

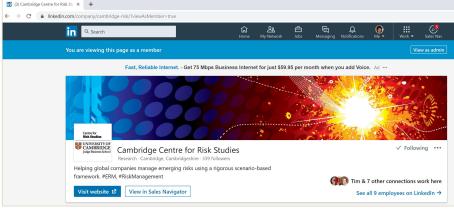


## Keeping in Touch with the Cambridge Centre for Risk Studies



### Centre for Risk Studies

www.jbs.cam.ac.uk/facultyresearch/centres/risk/



### LinkedIn

- Follow the Cambridge Centre for Risk Studies page
- Join the Cambridge Centre for Risk Studies Group
- Search "Cambridge-risk" in LI



## **Next Steps for the Cambridge – McKinsey Risk Prize**

- We will email you with updates
  - Charts from the Launch will be made available on the CCRS website
  - Zoom office hours to be advertised for Dec and Feb.
  - Submission date and other details to be announced
- Stay connected via Linkedin & Twitter

Cambridge Centre for Risk Studies: enquiries.risk@jbs.cam.ac.uk



## Centre for **Risk Studies**

