2022 ANNUAL RISK SUMMIT

SYSTEMIC RISKS AND INTERLINKED GLOBAL CHALLENGES

Plenary Session 1: Systemic Risks and Interlinked Global Challenges

Centre for **Risk Studies**





Welcome and Highlights from the Centre for Risk Studies

Michelle Tuveson

Chairman & Executive Director, Cambridge Centre for Risk Studies

Centre for **Risk Studies**



The Cambridge Centre for Risk Studies gratefully acknowledges its 2022 Risk Summit partners:

Principal Knowledge Partner

McKinsey & Company

Platform Partner



Advisory Board Members

- abrdn
- AIG
- AXA XL
- Bloomberg
- Citi
- GARP
- Lloyd's
- McKinsey & Company
- Pool Re
- RMS
- Willis Towers Watson

Launching CCRS Platform Partner - Risilience



Centre for **Risk Studies**



Founded in 2009, publishing scenarios and management science frameworks



Risilience

Platform partner to Cambridge Centre for Risk Studies

Risilience provides products and services applying the research frameworks and approaches pioneered by the Centre for Risk Studies at University of Cambridge, Judge Business School



Cambridge Judge Business School Ranks #1

- Cambridge Judge Business School ranked #1 in May 2022 announcement of REF21 outputs
- A cyber risk Impact Case Study by Cambridge Centre for Risk Studies was part of Cambridge University's REF2021 submission. It covered
 - cyber insurance risk modelling
 - cyber terrorism risk assessment
 - cyber scenarios for risk capital held by insurance companies
- Research Excellence Framework
 (REF) assesses all UK universities
 - REF is repeated every 7 years





Q

Cambridge Judge ranked #1 in business and management research framework by Times Higher Education



12 May 2022

Cambridge Judge Business School's global reputation in business and management studies is recognised in the UK's Research Excellence Framework (REF) 2021.

CCRS at COP 26 – Green Zone Display

- Cambridge Centre for Risk Studies to be a COP26 Exhibitor at COP 26 on 11 Nov 2021
 - Feature our Thought Leadership Series:
 "Managing Business Risk and Opportunity from Climate Change"
 - Showcase our research, analytics, and work with corporates on their climate change risk management including TCFD and TNFD disclosures
 - Live demonstration of an anonymized FTSE 100 company's climate profile using Cambridge's analytics and quantification methodology
- UN Goal's House Panel participation
- COP26 Green Room Display Video can be viewed at: https://vimeo.com/644041976/a548221f84



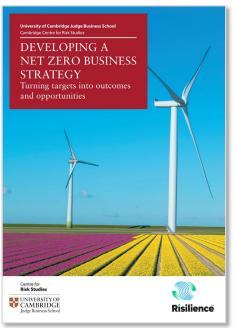


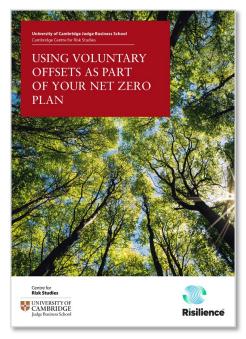


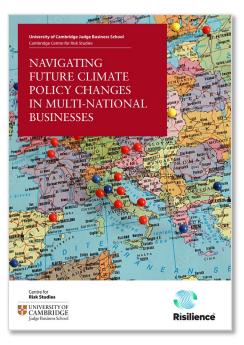


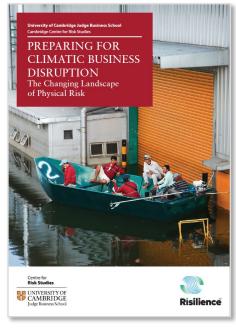
Managing Business Risk from Climate Change Publication Series











25 August

Managing Business Risk and Opportunity from Climate Change 30 September

Developing a Net Zero Business Strategy 16 December

Using Voluntary Offsets as Part of Your Net Zero Plan 20 January 2022

Navigating Future Climate Policy Changes in Multi-National Businesses 21 April 2022

Preparing for Climatic Disruption: The Changing Landscape of Physical Risk



Cambridge Taxonomy of Business Risks



Financial



Geopolitical

Business Environment

Talent Availability

Minimum Wage Hike

Territorial Disputes

Corruption & Crime

Slavery Practices

Nationalisation

Privatisation

License Revocation

Change in Government

Left-Wing Radicalism

Environmentalism

Political Violence

Terrorism

Coup d'État

Interstate Conflict

Asymmetric War

Nuclear War

Cold War

Social Unrest

Populism

Nationalism/Protectionism

Right-Wing Radicalism

Subnational Conflict & Civil War

Conventional Military War

Logistics Restrictions

Corruption Deterioration

Crime Wave/Piracy Increase

Government Business Policy

Corporation Tax Rate Hike

Emerging Regulation

Diverted Profits Tax

Confiscation of Assets

Industrial Action

Sanctions

(Country Risk)

Environmental



Social



Economic Outlook

- Recession
- Stagnation
- Contraction
- Credit Crisis
- Steady Growth
- Expansion
- Acceleration
- Peak



Economic Variables

- Commodity Price Fluctuation
- Inflation
- Interest Rates



Market Crisis

- Asset Bubble
- Bank Run
- Sovereign Debt Crisis
- Flash Crash
- Fraudulent Market Manipulation
- Cryptocurrency Failure
- Reserve Currency Shift



Trading Environment

- Tariff Dispute
- Cartel Manipulates Market
- Organised Crime



Company Outlook

- Hostile Takeover
- Credit Rating Downgrade
- Investor Negative Outlook



Competition

- Disruptive Competitor
- Aggressive Competitor
- Fraudulent Competitor
- Intellectual Property Theft



Counterparty

- Supplier Failure
- Customer Failure
- Government Failure
- Creditor Failure





Disruptive Technology

- E-Commerce
- Gig Economy
- Artificial Intelligence
- 5G Technology
- Blockchain
- **Robotics & Automation**
- Augmented/Virtual Reality
- Cryptocurrency
- Autonomous Vehicles
- Drones
- Medical Advances



Cyber

- Data Exfiltration
- Contagious Malware
- Cloud Outage
- Financial Theft
- Distributed Denial of Service
- Internet of Things
- Industrial Control Systems
- Internet Failure



Critical Infrastructure

- Power
- Transport
- **Telecommunications**
- Satellite Systems
- Water & Waste
- Fuel
- Gas



Industrial Accident

- Fire
- Explosion
- Pollution
- Structural Failure
- Nuclear



Extreme Weather

- Flood
- Tropical Windstorm
- Temperate Windstorm
- Drought
- Freeze
- Heatwave
- Wildfire



Geophysical

- Earthquake
- Volcanic Eruption
- Tsunami



Space

- Solar Storm
- Astronomical Impact Event



Climate Change

- Physical
- Liability
- Transition Increase in Extreme Weather
- Sea Level Rise
- Ocean Acidification
- Lower Carbon Economy



Environmental Degradation

- Waste & Pollution
- **Biodiversity Loss**
- Ecosystem Collapse
- Deforestation
- Soil Degradation



Natural Resource Deficiency

- Fossil Fuels
- Biogeochemicals
- Raw Materials Water



Food Security

- Animal Epidemic Plant Epidemic
- Famine



Socioeconomic Trends

- Ageing Population
- Gender Imbalance
- Wealth Inequality
- Poor Educational Standards
- Migration



Human Capital

- Failure To Attract Talent
- Gender & Diversity
- Labour Disputes & Strikes
- Loss of Kev Personnel



Brand Perception

- Fake News
- Negative Media Coverage
- **Key Influencer Disruption**
- Negative Customer Experience



Sustainable Living

- Consumer Activism
- Sustainable Purchasing
- Supply Chain Provenance Diet



Health Trends

- Obesity
- Longevity
- **Antimicrobial Resistance**
- Medical Breakthroughs
- Healthcare
- Social Care



- Infectious Disease
- Influenza Pandemics
- Coronavirus-like Epidemics Viral Hemorrhagic Fevers
- Preventable Disease Outbreaks Unknown Emergent Diseases

Governance



Non-Compliance

- Emerging Regulation
- Internal Corruption & Fraud
- Negligence
- Revised Accounting Standards
- Occupational Health & Safety



Litigation Private Lawsuit

- Mass Tort Class Action

Strategic Performance

- Divestitures
- Joint Ventures
- Mergers & Acquisitions
- Restructuring Poor Investment



- Management Performance
- Executive Mismanagement
- Ineffective Board Management Execution Failure



- **Business Model Deficiencies**
- Technology Customer Preference Change



Pension Management



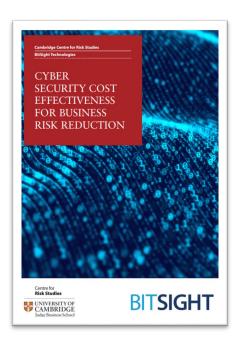


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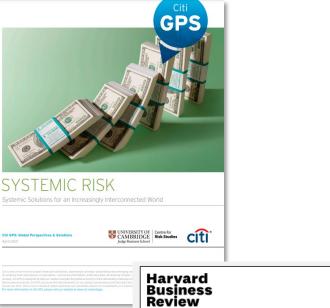


Thought Leadership Publications













CENTRE FOR RISK STUDIES **VIEWPOINTS**

You are here: Home » Viewpoints » War in Ukraine: Scenarios, Outlooks, and Implications for Business



War in Ukraine: Scenarios, Outlooks, and Implications for Business

Type to search, then press enter

cyber cyber crime cyber risk cyber





Centre's 2022 External Representation - Selected Highlights

External events

- IFTRIP Annual Conference ReCODE
- GARP Climate Business Risk events
- RIMS ERM conference in NYC
- The Economist Climate Risk Virtual Week Europe conference
- COP26 Green Zone exhibitor
- Roundtables with corporate leaders including partnerships with IIA, US Energy CROs

Expert representation

- World Economic Forum, Global Risk Report Advisory Board
- British Standards Institute ISO Standard on Emerging Risks Review Panel
- Editorial boards of journals
- Executive level teaching and MBA Elective "Risk Management and Strategic Planning"







BITSIGHT

Webinar

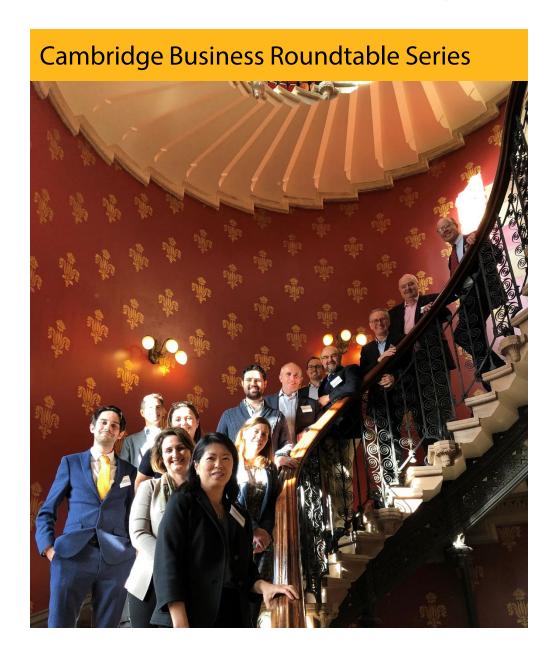
Forget FUD: Make Better Decisions About your Cybersecurity Program with Data and Modeling

April 5th, 2022

Cambridge Business Roundtable Series: Convening Risk and Sustainability Leaders

- Roundtable discussions on strategic and tactical elements of risk management
 - Exchange of Best Practices
 - Pre-COP Roundtable with Sustainability Leaders
- Corporate Risk and Strategy:
 - Corporate risk & audit director
 - Enterprise risk management lead
 - Sustainability director
 - Insurance & risk director
 - All with an interest in adopting cutting edge approaches that link risk with strategy





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